CAPITAL MARKETS DAY

INVESTMENT CASE 2025

voestalpine AG
www.voestalpine.com

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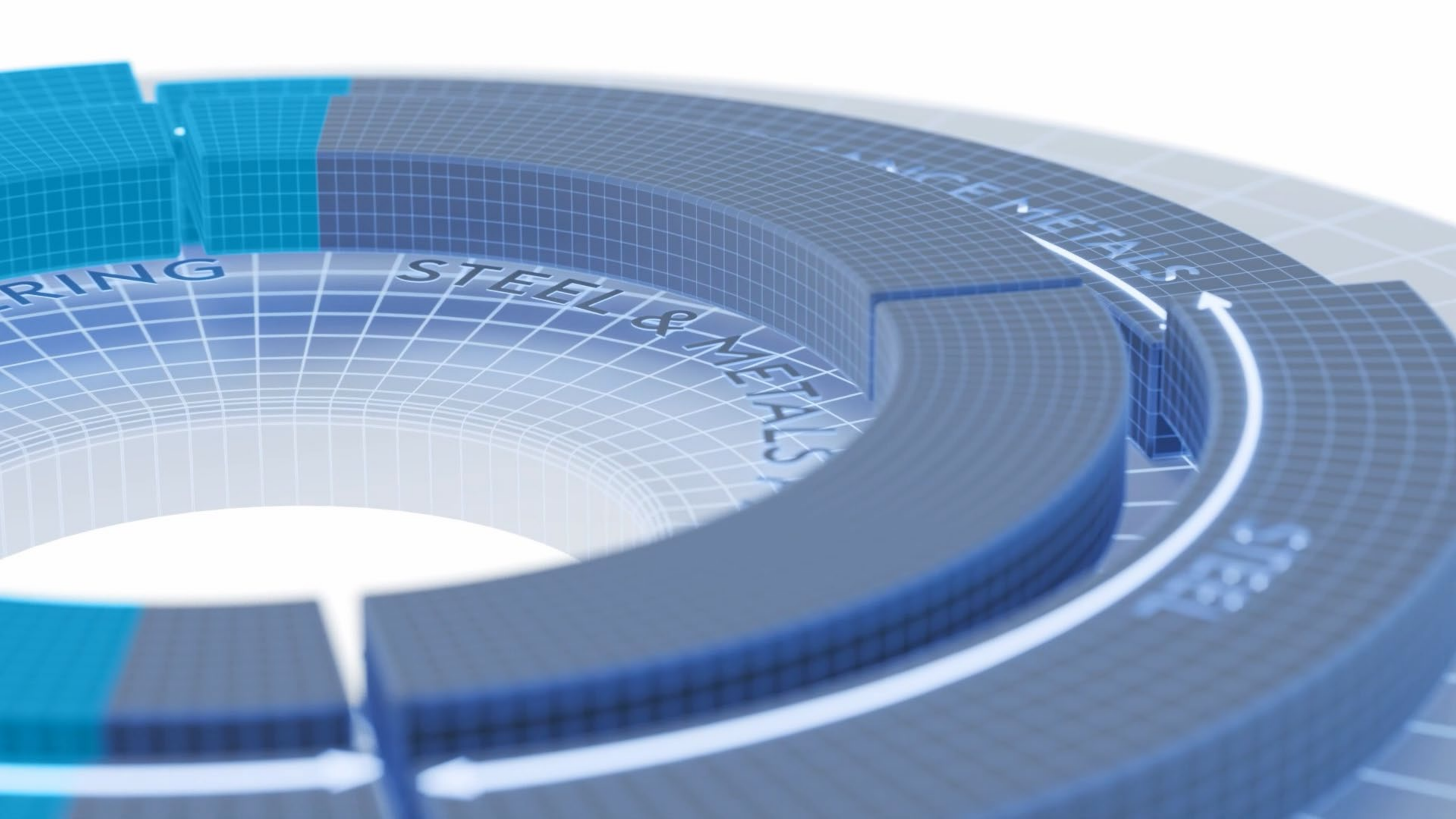
ONE STEP AHEAD.



RING
STEEL & METALS
METALS
STEEL

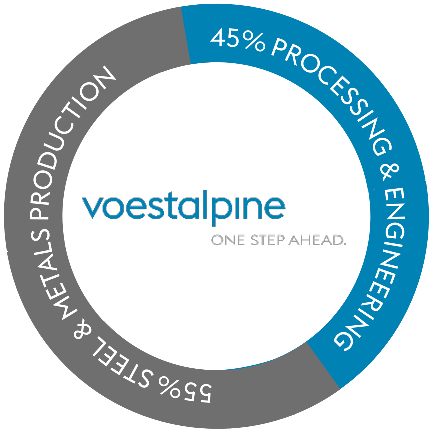
voestalpine GROUP OVERVIEW

- voestalpine is a global special metals, steel, and industrial group
- We combine **STEEL & METALS PRODUCTION** with **PROCESSING & ENGINEERING COMPETENCE** in one hand
- From this unique pool of expertise, we develop innovative solutions that offer our customers competitive advantages
- That makes us a leading partner for **high tech industries with high entry barriers, such as aerospace, automotive or railway systems**
- We are stock listed since 1995 and committed to value creation for our shareholders
- voestalpine group generated **revenues of c. 16 bn. EUR in BY 2024/25**

15.7
REVENUE BY 24/25
BN. EUR

1.3
EBITDA BY 24/25
BN. EUR

455
EBIT BY 24/25
MIO. EUR



WHY INVEST IN voestalpine

1. **Leading position** in high tech industries with high entry barriers, such as aerospace, automotive or railway systems
2. **Diversified business model** by segments, products and regions
3. **Strategy focused** on differentiation and growth
4. **Divisional structure** combines steel & metals production and processing & engineering competence
5. **Active management**
6. **Creating shareholder value** since IPO 1995

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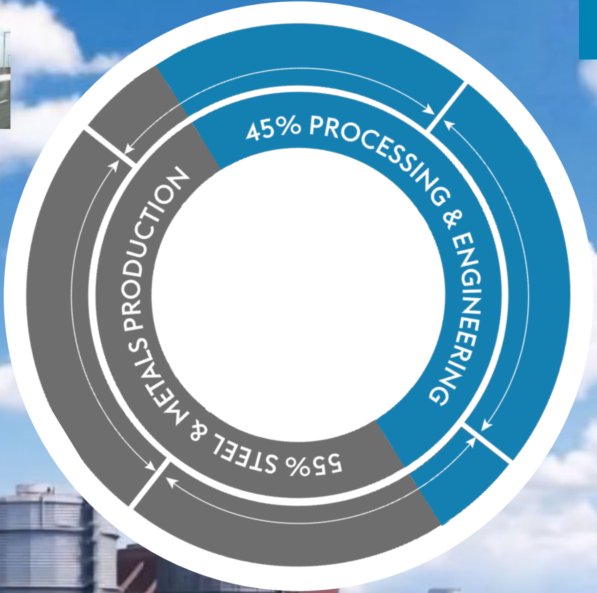
LEADING POSITION IN HIGH TECH INDUSTRIES WITH HIGH ENTRY BARRIERS

1

QUALITY LEADER
in high tech flat steel products

WORLD MARKET LEADER
in high quality tool steel



WORLD MARKET LEADER
in railway systems

RENOWNED GLOBAL SUPPLIER
of automotive components

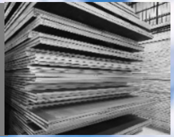
RENOWNED SUPPLIER
to EU & US space programms

WORLD MARKET LEADER
in high bay warehouse engineering

GLOBAL SUPPLIER
for aerospace components

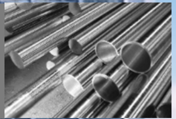
2 DIVERSIFIED BUSINESS MODEL

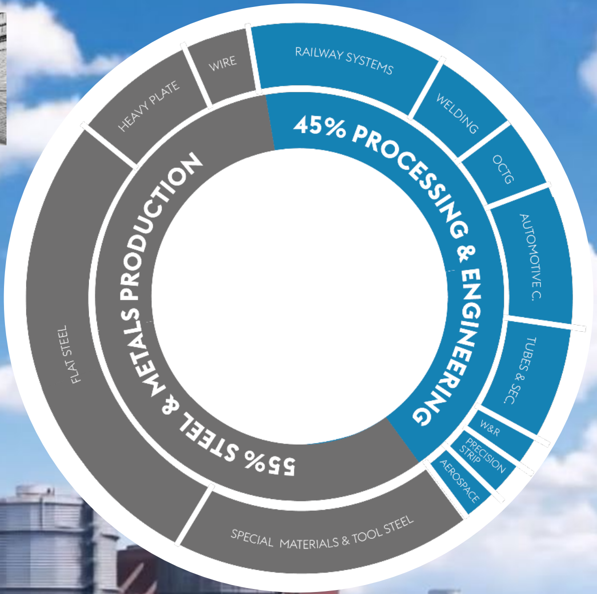
HEAVY PLATE
extreme strength, toughness, resistance to wear



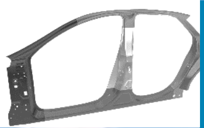
FLAT STEEL
high tech flat steel products

TOOL STEEL
high quality tool steel



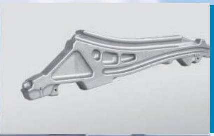


RAILWAY SYSTEMS
railway infrastructure system solutions



AUTOMOTIVE COMPONENTS
parts made of steel and other metals

TUBES & SECTIONS
customized solutions



AEROSPACE
high performance parts and components

2

voestalpine IS A GLOBAL GROUP OF 500 COMPANIES IN 50 COUNTRIES

USMCA

metal parts & engineering

South America

steel mill, metal production, parts & engineering

European Union

steel mills, metal production, parts & engineering

Asia

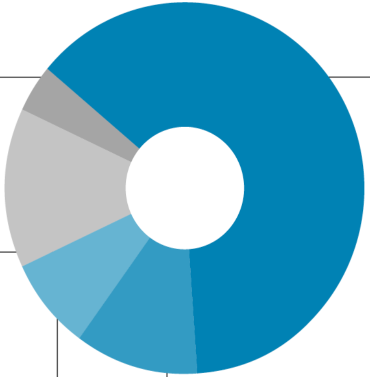
metal parts & engineering

Rest of World

metal parts & engineering

Steel mills & metal production in Austria, Sweden and Brazil

BY REGIONS (BY 2024/25)



3 %
South America

metal production,
metal parts & engineering

14 %
USMCA

metal parts & engineering

9 %
Asia

metal parts & engineering

64 %
European Union

steel mills, metal production,
metal parts & engineering

10 %
Rest of World

metal parts & engineering

STEEL MILLS & METAL PRODUCTION
in Austria, Sweden and Brazil

METAL PROCESSING & ENGINEERING
activities all over the globe

Local for local business approach

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3 CONSISTENT STRATEGY SINCE IPO 1995

Starting from HIGH END STEEL-PRODUCTION, voestalpine advanced into METAL PARTS PRODUCTION and ENGINEERING OF COMPLETE SYSTEMS

The R&D-collaboration between the metal production and the metal processing companies leads to persistent innovations on both ends of the value chain:

- » The product portfolio of the group has continued to expand to complex metal structures and engineering of complete systems in a broad variety of market segments
- » Via targeted investments and acquisitions, the processing and engineering businesses continued to grow globally
- » The steel- and metal production has increasingly specialized and expanded into service businesses

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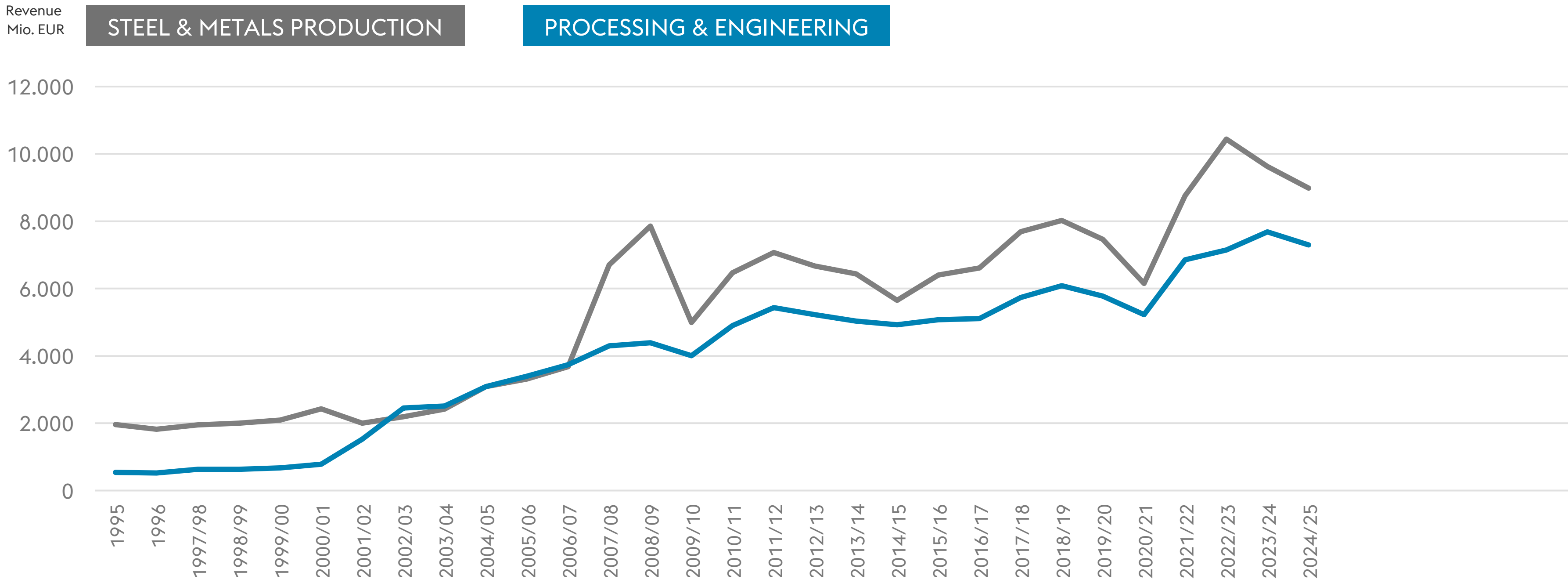
DIFFERENTIATION IN METALS PRODUCTION GROWTH IN PROCESSING



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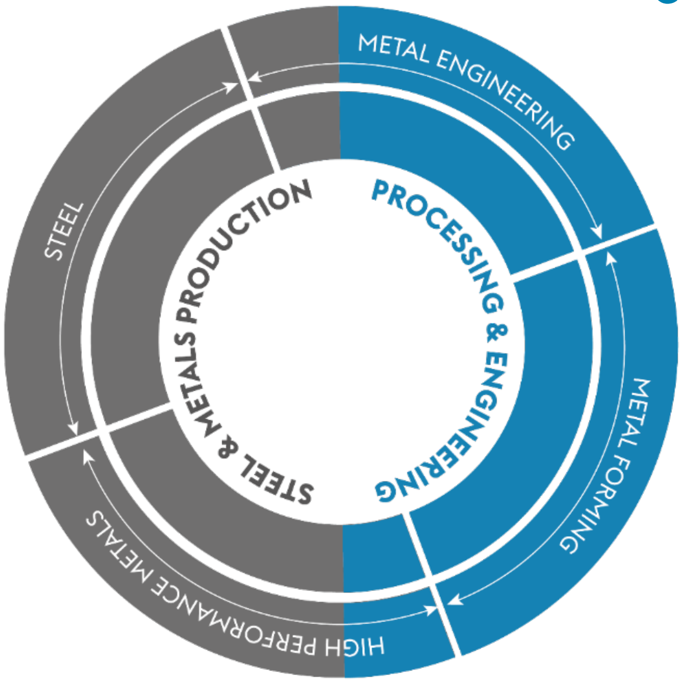
SUCCESSFUL STRATEGY TO BE CONTINUED DIFFERENTIATION & GROWTH

DIFFERENTIATION

- Further development into specialization and complementary services
- Reinforce customer proximity in demanding markets with high entry barriers
- Economically sensible strategy to decarbonization



GROWTH

- Focus on growth markets and markets where we can achieve top positions
- Extending value chain and product range via innovations
  - We expand our product range with existing customers in close to home regions
  - Once successful, we roll out the new business to our international customers
- Globalizing successful “homegrown” businesses
  - “Follow the customer”
  - Opening up new markets with existing products

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DECARBONIZATION STRATEGY

	Steel Division	Metal Engineering Division	Share of voestalpine's business without significant Scope 1 and Scope 2 emissions
TODAY 5 blast furnaces			52 %
FROM 2027 3 blast furnacesn + 2 EAFs			65 %
2030-2035 1 blast furnace + 4 EAFs			80 %
2035-2050 4 EAFs + 1 EAF/Smelter + Breakthrough Technologies			100 %

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STEP-BY-STEP APPROACH:

» Increased flexibility

» Risks are easier to assess

» Possibility to incorporate new technologies

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4 voestalpine GROUP COMBINES BUSINESS MODELS » FOUR DIVISIONS

STEEL & METALS PRODUCTION and
PROCESSING & ENGINEERING COMPETENCE

- » voestalpine combines different business models in one group
- » Different business models require individual management approaches and organizations
- » For this reason, matching business models are structurally grouped into four divisions
- » This divisional structure combines the flexibility of mid-sized, local units with the financial strength of a global group

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35%	STEEL DIVISION European "Boutique" steel mill
20%	HIGH PERFORMANCE METALS DIVISION Global special metals producer
26%	METAL ENGINEERING DIVISION Full range system provider
19%	METAL FORMING DIVISION Manufacturer of metal parts and components

*percentage of total divisional revenue, BY 2024/25

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Thank you for your attention!

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